



AGER2016

AMWAY GLOBAL ENTREPRENEURSHIP REPORT

ENTREPRENEURSHIP IN A CHANGING WORK ENVIRONMENT

FACTS AND FIGURES



50,861 women and men aged 14–99 (representative target groups of the countries' populations)







Face-to-face/ telephone interviews





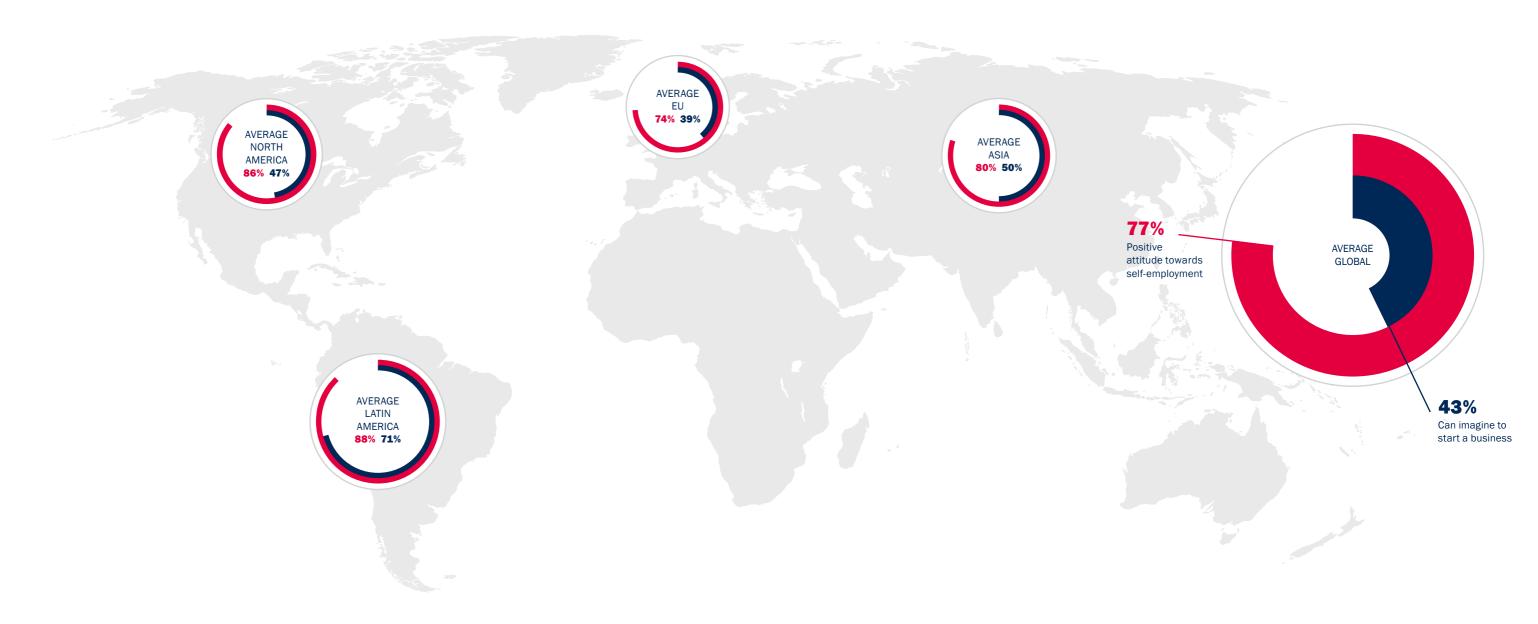
COUNTRIES

Asia: China, India, Japan, Korea, Malaysia, Taiwan, Thailand, and Vietnam Europe: Austria, Belgium, Bulgaria, Croatia, Czech Republic, Denmark, Estonia, Finland, France, Germany, Great Britain, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Netherlands, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, and Sweden Latin America: Brazil, Colombia and Mexico North America: USA and Canada

Due to geographical or political reasons, Australia, Norway, Russia, South Africa, Switzerland, Turkey and the Ukraine cannot be referred to a specific region and are therefore only part of the global average

AGER 2016 AT A GLANCE

PAGE 04: POSITIVE ATTITUDE AND ENTREPRENEURIAL POTENTIAL REMAIN HIGH.



PAGE 06: INDEPENDENCE AND SELF-FULFILLMENT ARE THE MOST APPEALING ASPECTS TO START A BUSINESS.



PAGE 08: AESI SCORE REMAINS SIMILAR TO LAST YEAR.



PAGE 10: RESPONDENTS THINK THAT SELF-EMPLOYMENT WILL BE MORE LIKELY IN THE FUTURE.

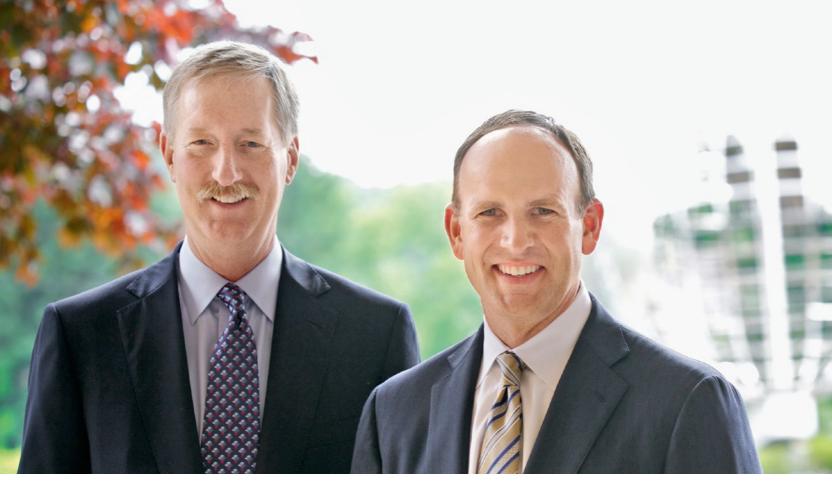


PAGE 12: RESPONDENTS AROUND THE WORLD ARE COMFORTABLE WITH SEARCHING AND ACQUIRING CUSTOMERS.





uncomfortable



"PEOPLE BELIEVE IN AN ENTREPRENEURIAL FUTURE."

Today's work environment is different from years ago. More and more, employees around the world are leaving the traditional workplace and pursuing entrepreneurial career paths. Though many have the desire to start their own business, we wanted to know if they believe that they possess the necessary skills and resources to make it possible. Questions like these are what we asked in the 2016 Amway Global Entrepreneurship Report.

The 2016 edition is our biggest yet, focusing on "entrepreneurship in a changing work environment." More than 50,000 respondents in 45 countries took part in the survey and helped create a detailed picture of how people around the world view entrepreneurship. The study showed that people think of self-employment as a more likely career

Doug DeVos President

Steve Van Andel Chairman

choice in five years. It also found that a majority of respondents worldwide feel comfortable seeking out and building a client base – a key skill for creating an increasingly flexible work schedule.

All of this provides further evidence that entrepreneurs will play a key role in future economies and for society. Our research has shown that entrepreneurs start a business to work independently and find greater fulfillment in their life – opportunities desired by many, especially today's millennial generation. Entrepreneurs enhance our global economy by creating jobs and investing in the communities they serve. By understanding the attitudes, desires and fears around entrepreneurship, our hope is that we can help inspire and build a more entrepreneur-friendly world for years to come.

POSITIVE ATTITUDE AND ENTREPRENEURIAL POTENTIAL

AVERAGE GLOBAL

43%

AVERAGE

LATIN AMERICA

88% 71%

AVERAGE

NORTH AMERICA

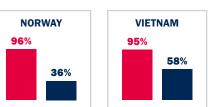
86% 47%

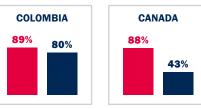
QUESTION 1: How do you see entrepreneurship and can you imagine starting a business? **ANSWERS:**

Positive attitude towards entrepreneurship.

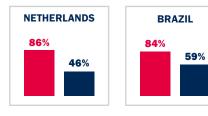
77%

- Entrepreneurial potential (respondents who can imagine starting a business).

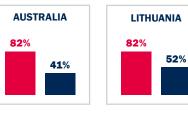




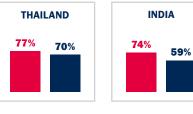




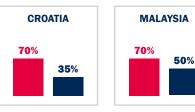












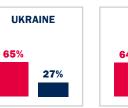
HUNGARY

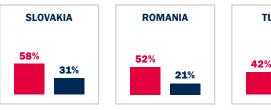
38%

65%









KEY FINDINGS: Again this year, respondents globally have a positive attitude towards entrepreneurship. Their entrepreneurial potential also stays at an encouraging level. The next page displays the results of the participating countries in descending order of the positive attitude.

AVERAGE

EU

74% 39%

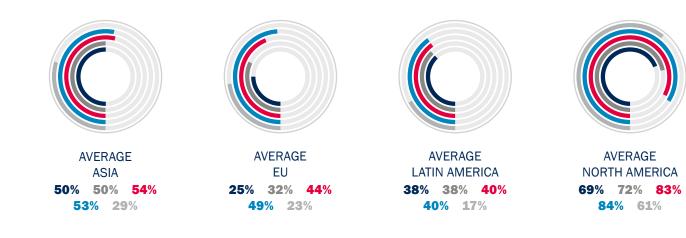
4

AVERAGE

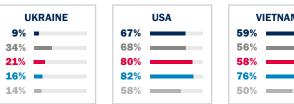
ASIA

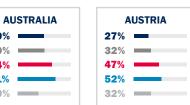
80% 50%

REASONS TO START A BUSINESS AUSTRALIA 49% 50% 64% QUESTION 2: In your opinion, which of the following aspects appeal to you as reasons to start up your own business? 71% 🛑 39% **ANSWERS:** - Better compatibility of family, leisure time and career. Second income prospects. Self-fulfillment; possibility to realize own ideas. CHINA Independence from an employer, being my own boss. 73% = Return to job market, alternative to unemployment. 71% 72% 65% 44% FINLAND 17% 🗖 20% 49% 39% 16% -33% AVERAGE 53% 45% GLOBAL 50% 21%

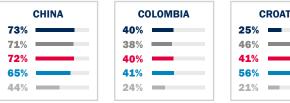


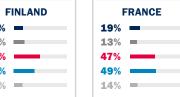
KEY FINDINGS: Similar to previous years, "independence" and "self-fulfillment" are still ranked as respondents' most appealing aspects when thinking about starting a business. The next page displays the results in the alphabetical order of participating countries. The answers are sorted in the same order as displayed on this page above.











BELGIUM	BRAZIL	BULGARIA	CANADA
46%	22%	16%	70%
52%	25%	28%	75%
79%	35%	24%	85%
70%	42%	31%	85%
45%	21%	11%	64%
+ J /0		11/0	0470
	CZECH	DENMARK	ESTONIA
25%	15%	34%	35%
46%	27%	47%	44%
41%	38%	77%	52%
56%	47%	71%	53%
21%	26%	41%	24%
GERMANY	GREAT BRITAIN	GREECE	HUNGARY
28%	27%	23%	23%
37%	18%	33%	33%
44%	38%	38%	31%
51%	49%	42%	41%
21%	13%	34%	10% -
ITALY	JAPAN	KOREA	LATVIA
20% 🗕	30%	17% -	30% —
21%	29%	13%	39%
36% —	37%	38%	40%
43%	16% -	26%	50%
18%	6%	17%	19%
MEXICO	NETHERLANDS	NORWAY	POLAND
53%	24%	36%	23%
52%	21%	33%	30%
45%	47%	54%	40%
38%	56%	44%	48%
7%	25%	25%	23%
RUSSIA	SLOVAKIA	SLOVENIA	SOUTH AFRIC
19% 🗕	21%	30%	36%
31%	36%	37%	34%
25%	32%	52%	43%
25%	44%	47%	49%
12%	14%	32%	24%
		1	· · · · · · · · · · · · · · · · · · ·
SWITZERLAND	TAIWAN	THAILAND	TURKEY
38%	67%	48%	13% -
27%	63%	53%	25%
59%	79%	36%	25%
59%	66%	71%	29%
25%	42%	9%	19%
/ 0			-970

INDIA	IRELAND	
%	24%	20
//	19%	21
%	35%	36
6	45%	43
6	18%	18

LITHUANIA	MALAYSIA	
31%	69%	53%
46%	61%	52%
42%	66%	45%
51%	56%	38%
21%	42%	7%

PORTUGAL	ROMANIA
19% 🗕	19% 🗕
17%	41%
38%	26%
45%	42%
35%	13%

BELGIUM	BRAZIL	BULGARIA	CANADA
46%	22%	16%	70%
52%	25%	28%	75%
79%	35%	24%	85%
70%	42%	31%	85%
45%	21%	11%	64%
CROATIA	CZECH	DENMARK	ESTONIA
25%	15% -	34%	35%
46%	27%	47%	44%
41%	38%	77%	52%
56%	47%	71%	53%
21%	26%	41%	24%
		-	
GERMANY	GREAT BRITAIN	GREECE	HUNGARY
28%	27%	23%	23%
37%	18%	33%	33%
44%	38%	38%	31%
51%	49%	42%	41%
21%		34%	10%
	20/0	UT /0	1070
ITALY	JAPAN	KOREA	LATVIA
		-	
20%	30%	17% -	30%
21%	29%	13% -	39%
36%	37%	38%	40%
43%	16%	26%	50%
18%	6%	17%	19%
MEXICO	NETHERLANDS	NORWAY	POLAND
53%	24%	36%	23%
52%	21%	33%	30%
45%	47%	54%	40%
38%	56%	44%	48%
7%	25%	25%	23%
RUSSIA	SLOVAKIA	SLOVENIA	SOUTH AFRIC
19% 🗕	21%	30%	36%
31%	36%	37%	34%
25%	32%	52%	43%
25%	44%	47%	49%
12%	14%	32%	24%
SWITZERLAND	TAIWAN		TURKEY
		THAILAND	
38%	67%	48%	13% -
27%	63%	53%	25%
59%	79%	36%	25%
59%	66%	71%	29%
25%	42%	9%	19%
		L	

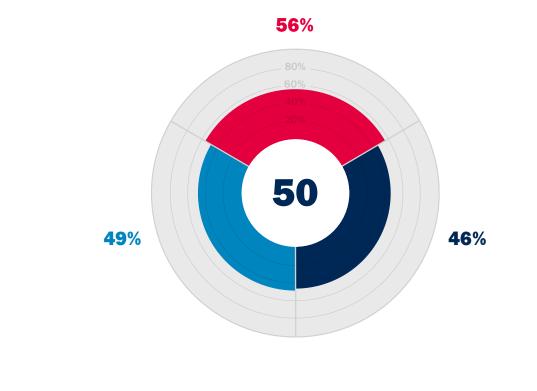
SPAIN	SWEDEN
19% 🗕	37%
12%	40%
35%	69%
45%	66%
20%	37%

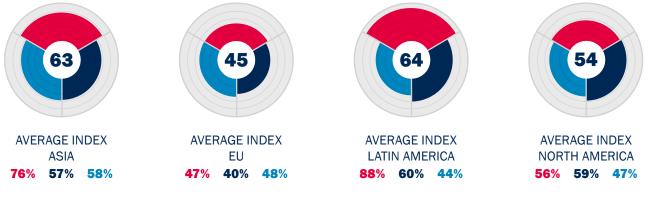
AMWAY ENTREPRENEURIAL SPIRIT INDEX

QUESTION 3: If you think of yourself, do you agree with the following statements (based on the theory of planned behavior; consistency of attitudes, social norms and perceived behavior control)? **ANSWERS:**

- I consider starting a business as a desirable career opportunity for myself (desire).
- I possess the necessary skills and resources for starting a business (feasibility).
- My family or friends could never dissuade me from starting a business (stability against social pressure).

AVERAGE INDEX GLOBAL

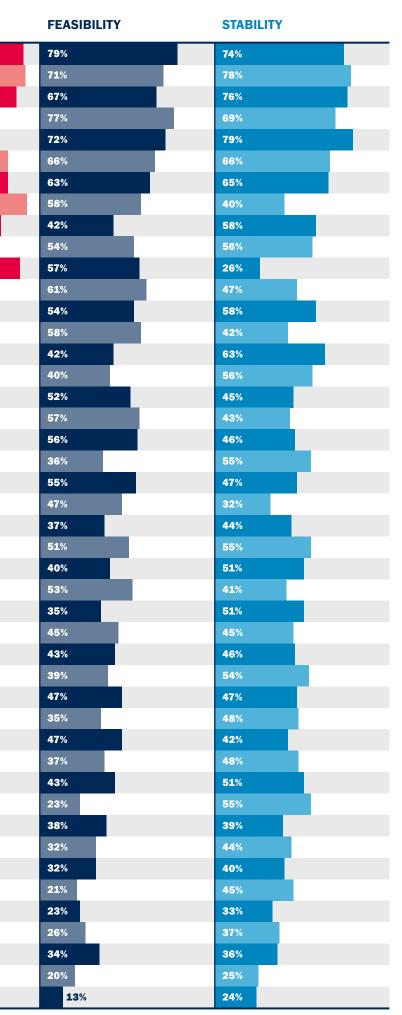


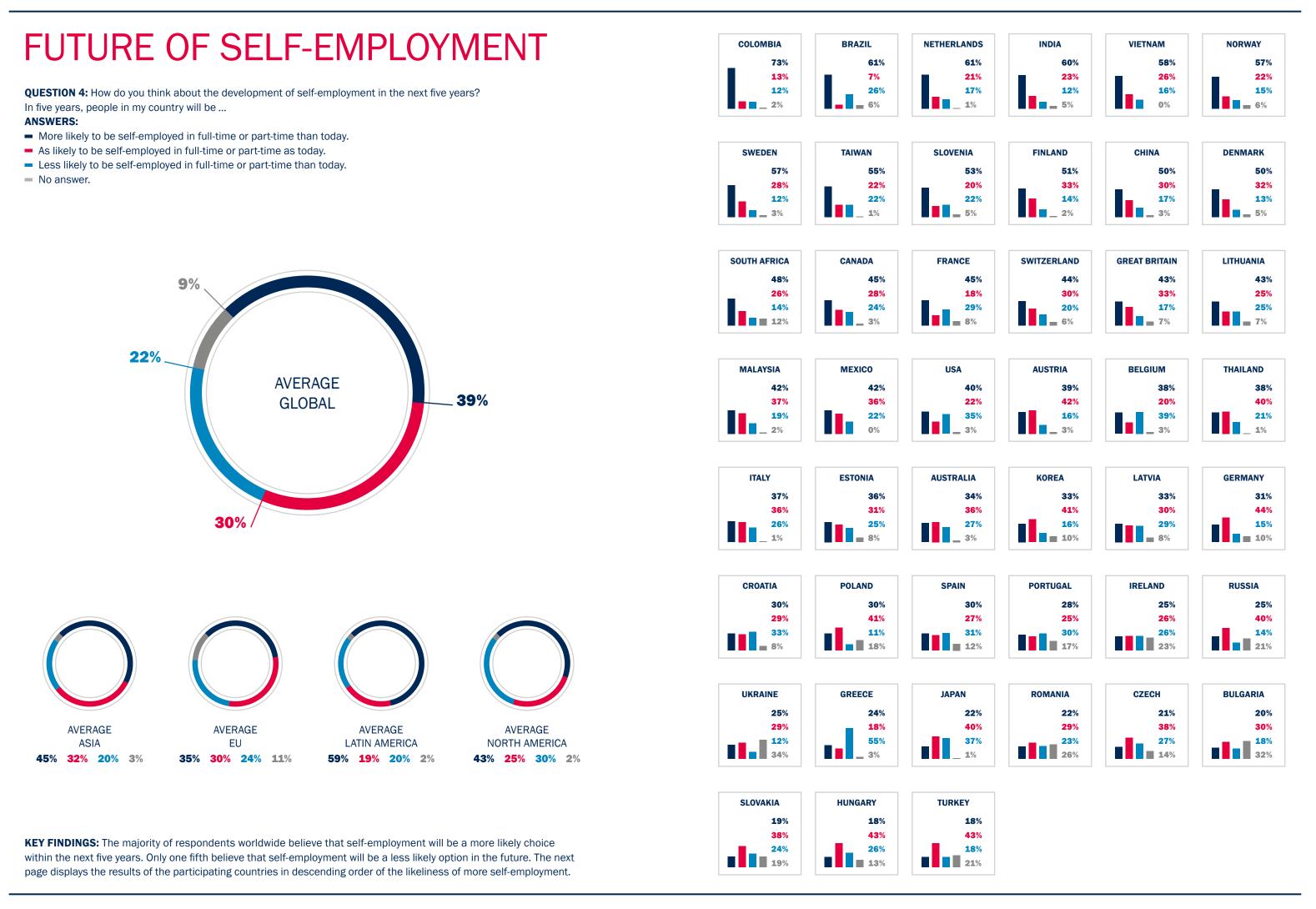


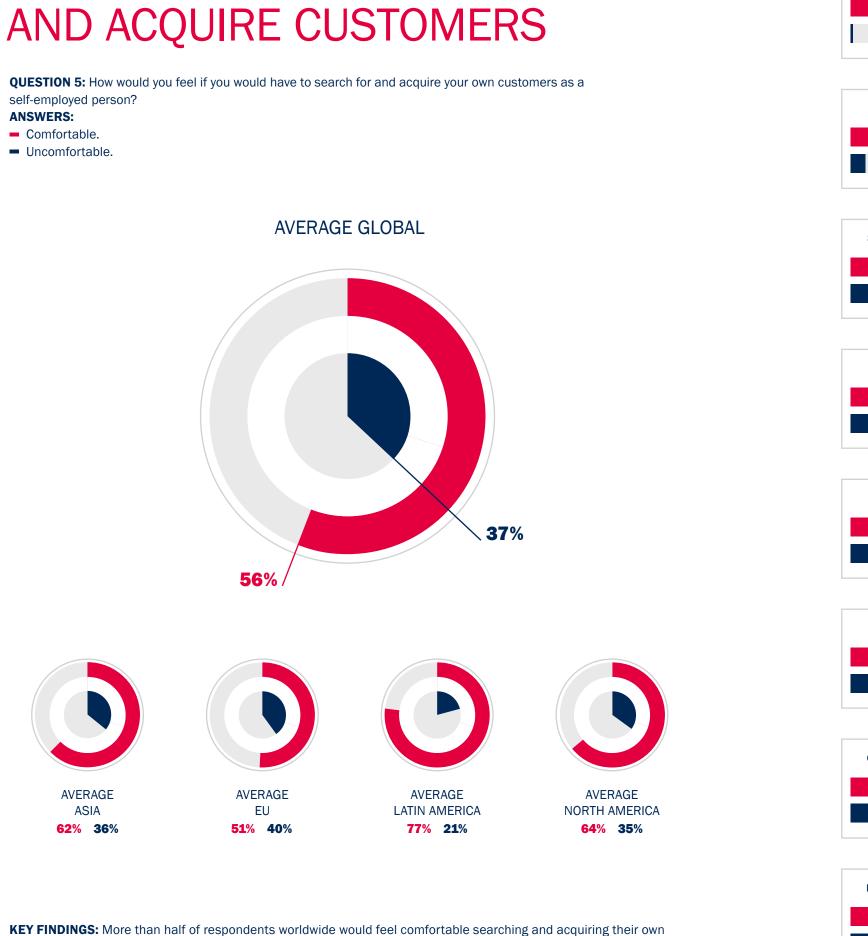
KEY FINDINGS: The Amway Entrepreneurial Spirit Index (AESI) incorporates three equal weighted dimensions: desirability, feasibility, and stability. The global average of the Index remains similar compared to last year. Desire is yet again the strongest dimension, followed by stability and feasibility, which is slightly less distinct globally. The next page displays the results of the participating countries in descending order of the Index value.

INDEX	COUNTRY	DESIRE
81 † 4	Vietnam	91%
80 † 1	India	92%
77 ↓ 2	Thailand	87%
74 \$5	China	77%
74 0	South Africa	72%
71 † 2	Brazil	82%
70 ↓ 3	Malaysia	82%
64 ↓ 10	Mexico	93%
59 ↓ 1	Lithuania	78%
59 ↓ 11	Slovenia	66%
57 ↓ 2	Colombia	89%
56 † 3	USA	61%
55 † 2	Netherlands	53%
54 † 5	Sweden	62%
53 ↓ 1	Finland	55%
52 0	Czech	59%
52 ↓ 1	Denmark	60%
51 0	Australia	54%
51 † 1	Canada	50%
51 ↓ 1	Greece	63%
50 † 2	Great Britain	48%
50 (new) Taiwan	70%
48 † 4	Korea	64%
47 † 8	France	34%
47 1 2	Latvia	49%
47 † 3	Norway	47%
47 † 1	Slovakia	55%
46 † 5	Belgium	47%
46 ↓ 4	Italy	49%
46 † 2	Portugal	45%
45 ↓ 2	Switzerland	42%
44 0	Estonia	49%
44 ↓ 8	Ireland	43%
44 ↓ 18	Turkey	48%
40 1 12	Croatia	27%
39 † 2	Hungary	40%
39 ↓ 5	Spain	41%
36 † 1	Austria	31%
34 † 3	Germany	31%
33 ↓ 5	Romania	34%
33 † 1	Russia	44%
33 ↓ 1	Ukraine	35%
32 † 3	Poland	27%
26 ↓ 9	Bulgaria	34%
26 † 7	Japan	42%

Countries with similar score are ranked according to the not illustrated decimal places in data. The arrows and numbers show the change of the Index value compared to last year.







customers as a self-employed person, which is a fundamental and indispensable skill when it comes to founding one's own business. The next page displays the results of the participating countries in descending order of the comfortability.

COMFORTABILITY TO SEARCH



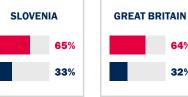


72%

28%

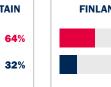
60%

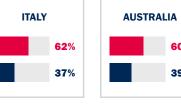
54%

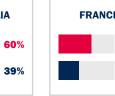


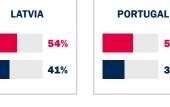
72%

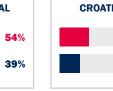
26%

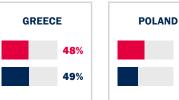


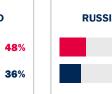


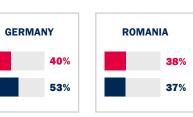




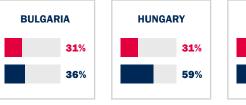












MALAYSIA	COLOMBIA	LITHUANIA	SOUTH AFRICA
79%	75%	75%	73%
20%	23%	20%	18%
BRAZIL	CHINA	USA	NORWAY
71%	69%	66%	65%
24%	29%	33%	31%
FINLAND	NETHERLANDS	TAIWAN	CANADA
63%	63%	63%	62%
31%	36%	36%	37%
FRANCE	DENMARK	INDIA	SWITZERLAND
59%	58%	57%	55%
36%	38%	39%	42%
CROATIA	ESTONIA	IRELAND	BELGIUM
52%	52%	49%	48%
36%	41%	34%	49%
RUSSIA	TURKEY	CZECH	AUSTRIA
47%	47%	44%	43%
38%	34%	45%	51%
UKRAINE	SPAIN	JAPAN	SLOVAKIA
36%	35%	33%	33%
044	53%	66%	51%
31%			
31% KOREA			

HISTORY OF AGER

2008	
2009	

Respondents: 1,000

Amway begins representative entrepreneurship research in Germany.

Respondents: 900 Amway continues representative research about the image of entrepreneurship in Germany.

Respondents: 12,000 Amway issues the first Amway European Entrepreneurship Report in 11 countries. Focus: The Future of Entrepreneurship.

2011

2010

Respondents: 13,000 One more country took part in Amway European Entrepreneurship Report: 12 countries. Focus: The Next Generation of Entrepreneurs.

2012

Respondents: 18,000 Amway European Entrepreneurship Report expands to 16 countries. Focus: The Unleashed Potential of Entrepreneurship in Times of Crisis.

2013

Respondents: 26,000

Amway creates the first global report, AGER, encompassing 24 countries. Focus: Encouraging Entrepreneurs – Eliminating the Fear of Failure.

2014

2015

Respondents: 44,000 AGER expands to 38 countries including all BRIC countries. Focus: Advancing Entrepreneurship Education – Are Entrepreneurs Born or Made?

Respondents: 50,000

Introduction of the Amway Entrepreneurial Spirit Index and further expansion to 44 countries. Focus: Advancing the Entrepreneurial Spirit.



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